



## **Scheme of Delegation – Chief Officer**

### **Aim**

To update the Shadow Integration Board on the level of delegated authority that is required for the Chief Officer.

### **Background**

The Scottish Borders Integration Programme Board has approved that the Chief Officer is accountable to the Chief Executives of NHS Borders and Scottish Borders Council (SBC) for the operational delivery of services of the Shadow Aligned budget.

Financial governance arrangements need to be approved which ensure clarity of delegated authority to the Chief Officer.

The Shadow Integration Board is in the process of agreeing a Shadow Aligned budget which when finalised will require delegated authority levels to be confirmed for the Chief Officer.

Delegated authority levels to the Chief Officer require to be consistent with the updated governance frameworks.

### **Assessment**

Guidance on the proposals being made within Integration Legislation for the role and remit of the Chief Officer has been issued. This has been reviewed as part of the Scottish Borders Integration Programme.

During the shadow year of 2014/15 the Chief Officer will work within the updated Governance Frameworks of the partner organisations, these being the Code of Corporate Governance for NHS Borders and the Code of Governance for Scottish Borders Council, These documents are being updated to reflect the Chief Officer role.

The Shadow Integration Board are currently in the process of agreeing a Shadow Aligned Budget which when finalised will require delegated authority levels to be confirmed for the Chief Officer. The seniority of the role and the accountability to the partner organisations' Chief Executives and the range of services proposed for the Shadow Integration Board would require the level of delegation being equivalent to that of the Chief Operating Officer for NHS lead services and the Deputy Chief Executive (People) for Scottish Borders Council lead services. The level of delegated authority for the Chief Operating Officer is up to £125,000. The level of delegated authority for the Deputy Chief Executive (People) is controlled by the budget and the SBC scheme of delegation as such no specific individual

transaction limits apply. These posts within the partner organisations currently have financial accountability for the services which will be included within the integrated budget.

The recommended level of delegated authority for the Chief Officer is consistent with the existing governance arrangements for NHS Borders and Scottish Borders Council.

### Recommendation

The Integration Shadow Board is asked to **note** that a level of delegated authority is given to the Chief Officer consistent with existing governance arrangements within the partner organisations for the appropriate services included within the integrated budget at the level of the current Chief Operating Officer for NHS Borders and the Deputy Chief Executive (People) for Scottish Borders Council.

<b>Policy/Strategy Implications</b>	In compliance with the Public Bodies (Joint Working) (Scotland) Act 2014 and any consequential Regulations, Orders, Directions and Guidance.
<b>Consultation</b>	Agreed by NHS Borders Board and Scottish Borders Council.
<b>Risk Assessment</b>	A full risk assessment and risk monitoring process for the Integration Programme is being developed as part of the Integration Programme arrangements.
<b>Compliance with requirements on Equality and Diversity</b>	An equality impact assessment will be undertaken on the arrangements for Joint Integration when agreed.
<b>Resource/Staffing Implications</b>	It is anticipated that the Integration Shadow Board will oversee services which have a budget of over £100m, within the existing scope. The budget will change as other functions are brought within the scope of the Integration Shadow Board.

### Approved by

Name	Designation	Name	Designation
Carol Gillie	Director of Finance	David Robertson	Chief Financial Officer

### Author(s)

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